



SANOFI 

Q2 2018 Results

July 31, 2018

Forward Looking Statements

This presentation contains forward-looking statements as defined in the Private Securities Litigation Reform Act of 1995, as amended. Forward-looking statements are statements that are not historical facts. These statements include projections and estimates and their underlying assumptions, statements regarding plans, objectives, intentions and expectations with respect to future financial results, events, operations, services, product development and potential, and statements regarding future performance. Forward-looking statements are generally identified by the words “expects”, “anticipates”, “believes”, “intends”, “estimates”, “plans” and similar expressions. Although Sanofi’s management believes that the expectations reflected in such forward-looking statements are reasonable, investors are cautioned that forward-looking information and statements are subject to various risks and uncertainties, many of which are difficult to predict and generally beyond the control of Sanofi, that could cause actual results and developments to differ materially from those expressed in, or implied or projected by, the forward-looking information and statements. These risks and uncertainties include among other things, the uncertainties inherent in research and development, future clinical data and analysis, including post marketing, decisions by regulatory authorities, such as the FDA or the EMA, regarding whether and when to approve any drug, device or biological application that may be filed for any such product candidates as well as their decisions regarding labelling and other matters that could affect the availability or commercial potential of such product candidates, the absence of guarantee that the product candidates if approved will be commercially successful, the future approval and commercial success of therapeutic alternatives, Sanofi’s ability to benefit from external growth opportunities, to complete related transactions and/or obtain regulatory clearances, risks associated with intellectual property and any related pending or future litigation and the ultimate outcome of such litigation, trends in exchange rates and prevailing interest rates, volatile economic conditions, the impact of cost containment initiatives and subsequent changes thereto, the average number of shares outstanding as well as those discussed or identified in the public filings with the SEC and the AMF made by Sanofi, including those listed under “Risk Factors” and “Cautionary Statement Regarding Forward-Looking Statements” in Sanofi’s annual report on Form 20-F for the year ended December 31, 2017. Other than as required by applicable law, Sanofi does not undertake any obligation to update or revise any forward-looking information or statements.

Agenda

Key Highlights

- Olivier Brandicourt - Chief Executive Officer

Financial Results

- Jérôme Contamine - Executive Vice President, Chief Financial Officer

Q&A Session

- Olivier Charmeil - Executive Vice President, General Medicines & Emerging Markets
- Karen Linehan - Executive Vice President, Legal Affairs and General Counsel
- David Loew - Executive Vice President, Sanofi Pasteur
- Alan Main - Executive Vice President, Consumer Healthcare
- Stefan Oelrich - Executive Vice President, Diabetes & Cardiovascular
- John Reed – Executive Vice President, Global Head of R&D
- Bill Sibold - Executive Vice President, Sanofi Genzyme



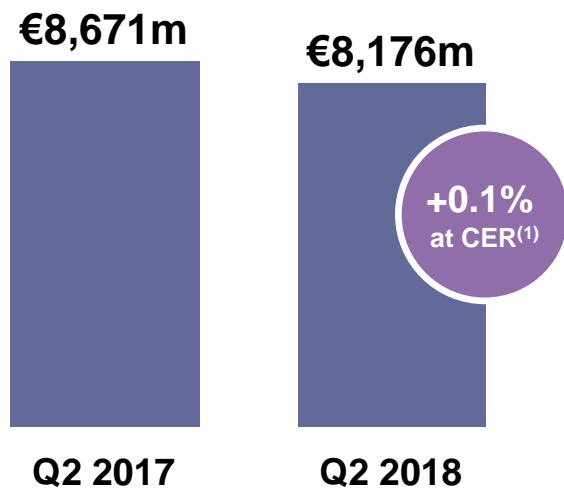
Olivier Brandicourt
Chief Executive Officer



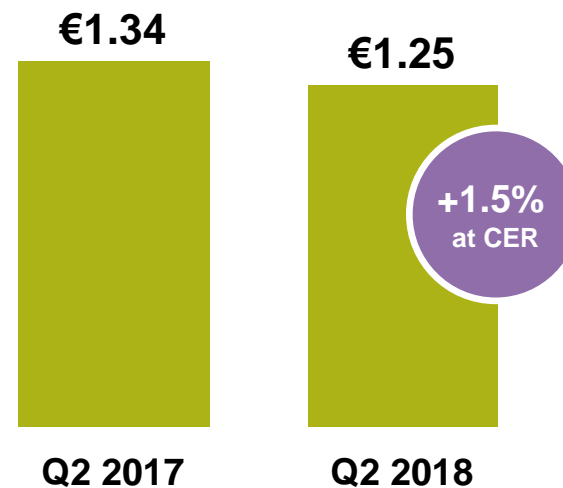
KEY HIGHLIGHTS

Stable Performance in Q2 2018 at CER

Company Sales






Business EPS



Sanofi Genzyme Sales Growth Largely Offsets Impact of U.S. LoEs and Vaccines Phasing in Q2 2018

Q2 2018 Sales by Global Business Unit

		Growth at CER/CS ⁽¹⁾
Company Sales	€8,176m	-2.5%
 Sanofi Genzyme (Specialty Care)⁽²⁾	€1,808m	+14.1%⁽⁷⁾
 Sanofi Pasteur (Vaccines)	€811m	-15.7%
 Diabetes & Cardiovascular⁽²⁾	€1,107m	-15.6%
 Consumer Healthcare⁽³⁾	€1,115m	+4.1%
 General Medicines & Emerging Markets^(4,5,6)	€3,335m	-3.7%

LoE: Loss of Exclusivity

(1) Growth at Constant Exchange Rates and Constant Structure adjusting for Bioverativ acquisition (consolidated from March 9, 2018)

(2) Does not include Emerging Markets sales; Includes Bioverativ Products

(3) Consumer Healthcare includes sales in Emerging Markets

(4) Includes Emerging Markets sales for Diabetes & Cardiovascular and Specialty Care







(5) Emerging Markets: World excluding U.S., Canada, Western & Eastern Europe (except Eurasia), Japan, South Korea, Australia, New Zealand and Puerto Rico

(6) Excluding global Consumer Healthcare sales and Vaccines

(7) At CER growth was +33.1%, including €257m in sales from Rare Blood Disorders

Diversified Businesses Compensate for Headwinds in Q2

Q2 2018 Sales by Franchise

	Sales	Growth at CER/CS ⁽¹⁾	Developed Markets		Emerging Markets ⁽³⁾	
			Sales	Growth at CER/CS ⁽¹⁾	Sales	Growth at CER/CS ⁽¹⁾
 Specialty Care	€2,071m	+13.5% ⁽²⁾	€1,808m	+14.1% ⁽²⁾	€263m	+10.3% ⁽²⁾
 Vaccines	€811m	-15.7%	€482m	-15.9%	€329m	-15.5%
 Diabetes & Cardiovascular	€1,511m	-9.4%	€1,107m	-15.6%	€404m	+12.2%
 Consumer Healthcare	€1,115m	+4.1%	€723m	+0.8%	€392m	+10.1%
 Established Rx Products	€2,266m	-7.9%	€1,301m	-17.3%	€965m	+7.8%
 Generics	€402m	-1.6%	€230m	-6.8%	€172m	+5.3%

EM: Emerging Markets

(1) Growth at Constant Exchange Rates and Constant Structure adjusting for Bioverativ acquisition (consolidated from March 9, 2018)

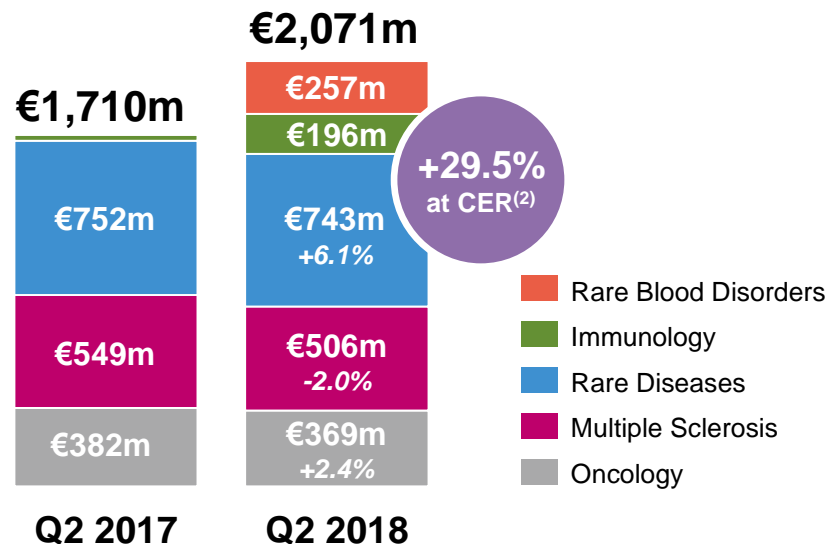
(2) At CER, growth was +29.5% for Specialty Care Sales, +33.1% for Developed Markets and +10.3% for Emerging Markets

(3) Pharmaceutical sales were up +8.9% at CER in Emerging Markets in Q2 2018

Strong Growth in Specialty Care Driven by Immunology Franchise and Leading EHL Hemophilia Products in Q2

- Immunology franchise sales of €196m driven by launch execution for Dupixent® and Kevzara®
- Rare Blood Disorder franchise contributed sales of €257m in its first full consolidated quarter, up +15%⁽¹⁾
- Rare Disease franchise up +6.1% to €743m driven by Cerdelga®, Myozyme® and Fabrazyme®
- Multiple Sclerosis franchise totaled €506m
 - Aubagio® in the U.S. up +9.1% while growth in Europe was impacted by clinical study supply in Q2 2017 (-21%)
 - Lemtrada® down -13% due to increased U.S. competition as well as unique dosing and durable effect

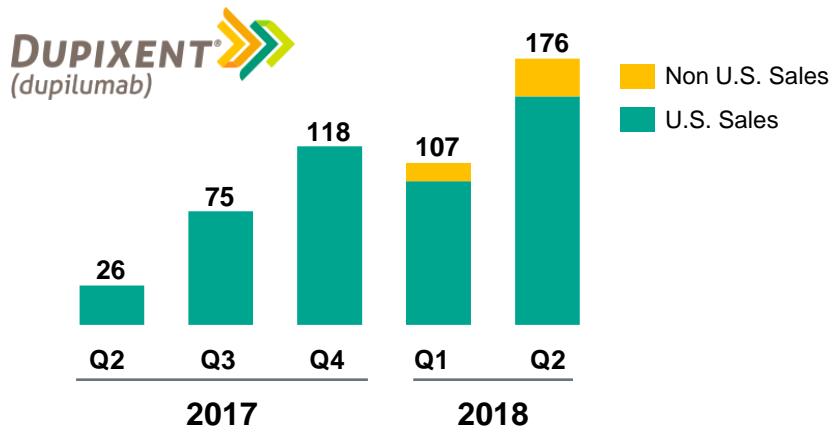
Global Specialty Care Franchise Sales



Strong Sales Growth for Dupixent® and Continued Progress for Kevzara®

Quarterly Sales Progression

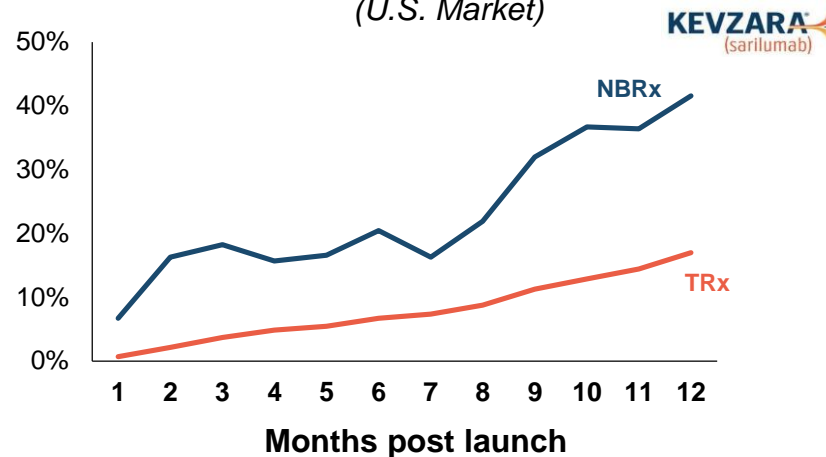
(Sales in €m)



- 27% sequential TRx increase in Q2 over Q1 2018
- Trade inventory in the middle of 3 to 5 week normal range
- Launch in asthma expected in Q4 2018

Monthly NBRx and TRx Share in IL-6 SC Market^(1,2)

(U.S. Market)



- Kevzara® NBRx share of SC IL6 market steadily increasing
- TRx demand in the SC IL6 market grew 30% year/year⁽³⁾
- 96% of Commercial lives covered; 83% DSE or better

All growth at CER; SC: sub-cutaneous; DSE: Double step edit

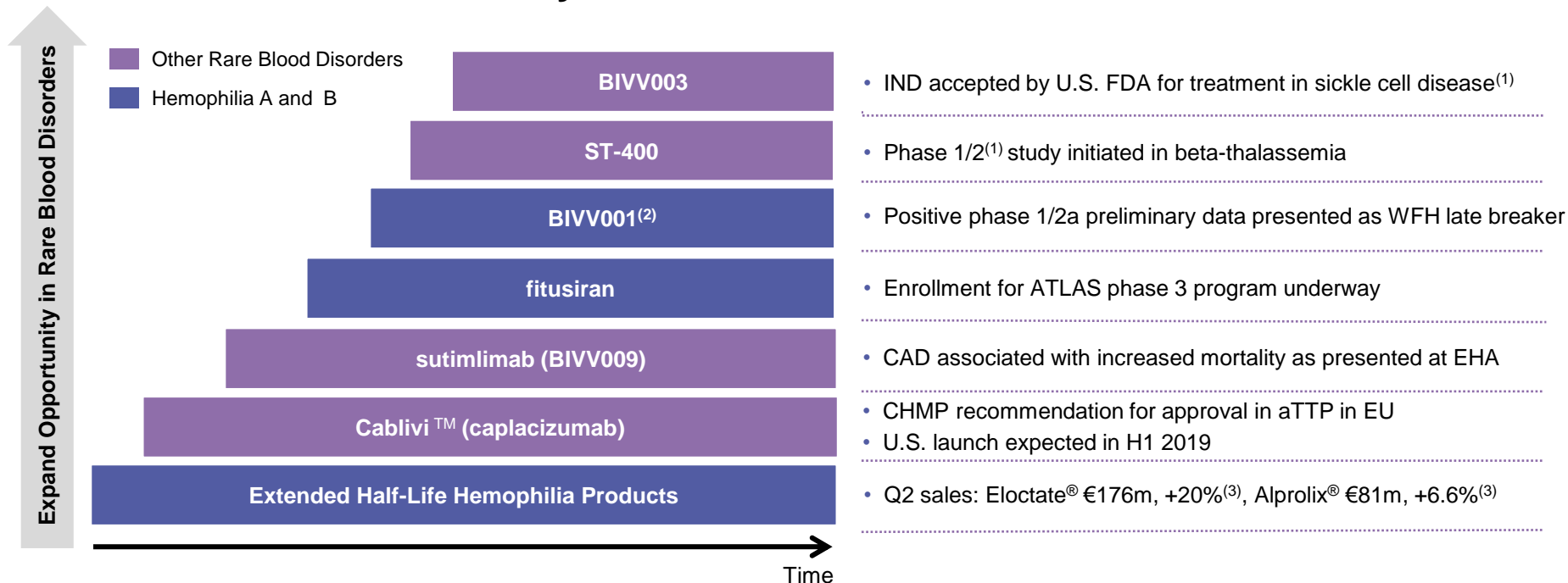
(1) Source: IQVIA NPA Market Dynamics, data through June 2018, NBRx: New to Brand Prescriptions, TRx: Total Prescriptions

(2) U.S. subcutaneous utilization represents 44% of total patients in the IL-6 market (IQVIA custom report, Y-o-Y Feb 2018).

(3) Source: IQVIA NPA Weekly; rolling 4-week average as of June 29, 2018

Significant Progress in Building a Leading Rare Blood Disorder Franchise in Q2 2018

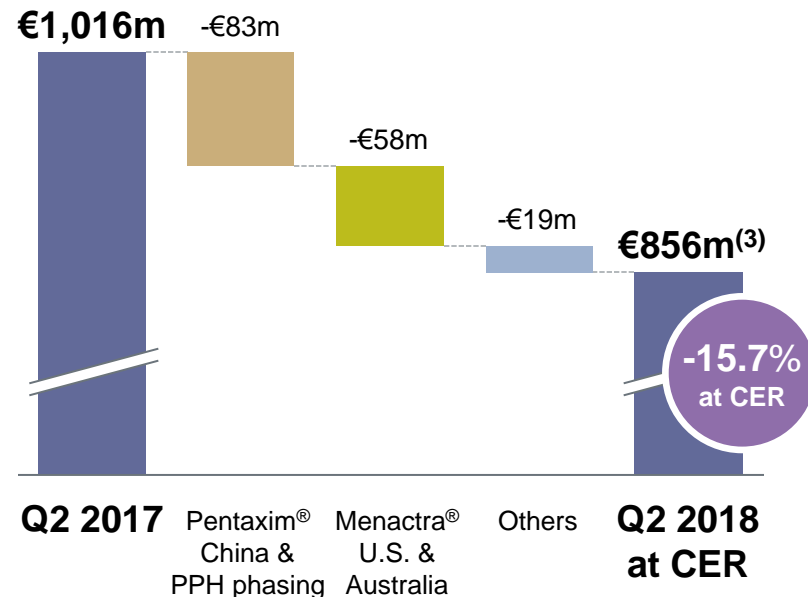
Sanofi Genzyme Rare Blood Disorder Franchise



Q2 2018 Vaccines Performance Reflects Anticipated Phasing Effects and Impact from Pentaxim® in China

- Vaccines sales of €811m (-15.7% at CER) impacted by high bases of comparison
 - PPH⁽¹⁾ decline due to public order phasing in EM
 - Menactra® down due to U.S. CDC ordering pattern and Australia outbreak in the previous year
- Flu vaccines initial shipment in U.S. on July 30th
- MenQuad TT phase 3 data to be presented at IPNC⁽²⁾ in September 2018
- Vaccines expected to grow mid-single digits in H2
 - PPH expected to drive growth partly due to progressive resumption of Pentaxim® supply in China beginning in Q3

Q2 2018 Vaccines Sales Evolution

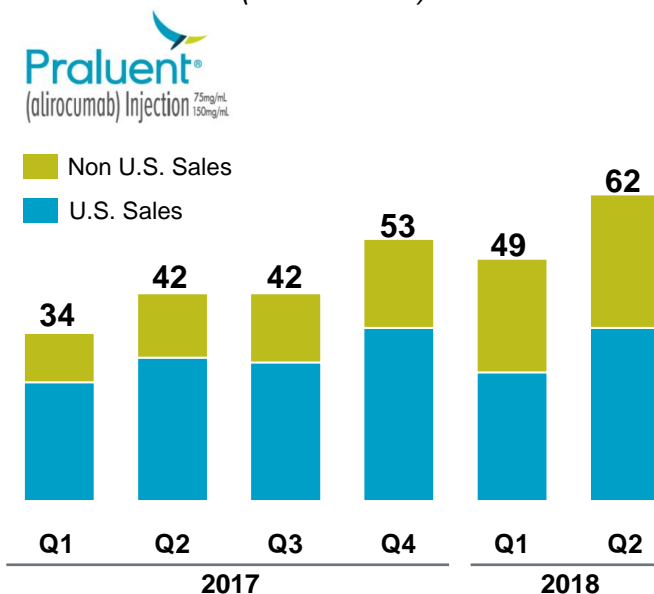


U.S. Payer Discussions Ongoing for Praluent® Market Access; Diabetes Sales Declined in-line with Guidance

- Praluent® sales of €62m (+55% at CER)
 - U.S. sales +28% to €35m, EU sales doubled to €22m
- ODYSSEY OUTCOMES⁽¹⁾ data submitted in Q2⁽²⁾
- Engaging with payers to improve Praluent® access for patients in return for greater rebates
 - ~30% of Commercial lives under coverage now benefit from simplified UM⁽³⁾ criteria
- Global Diabetes down -12% as anticipated
 - Non-U.S. sales up +5.9%, now 62% of franchise
 - U.S. sales down -30%

Quarterly Sales Progression

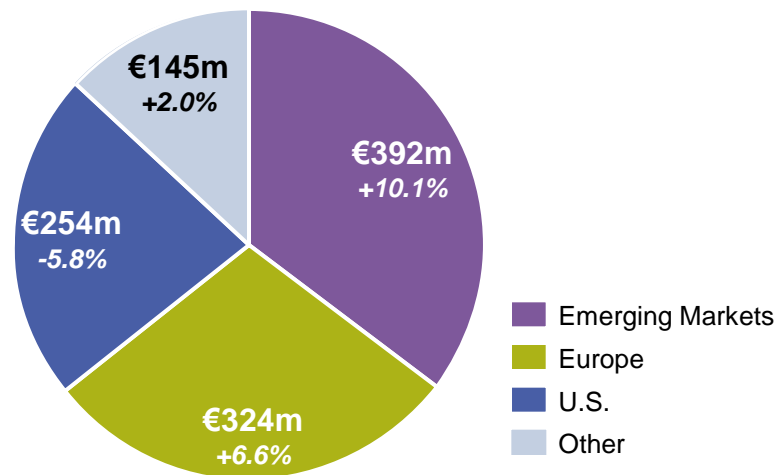
(Sales in €m)



Consumer Healthcare Franchise Delivers Solid Growth in Q2 Led by Emerging Markets

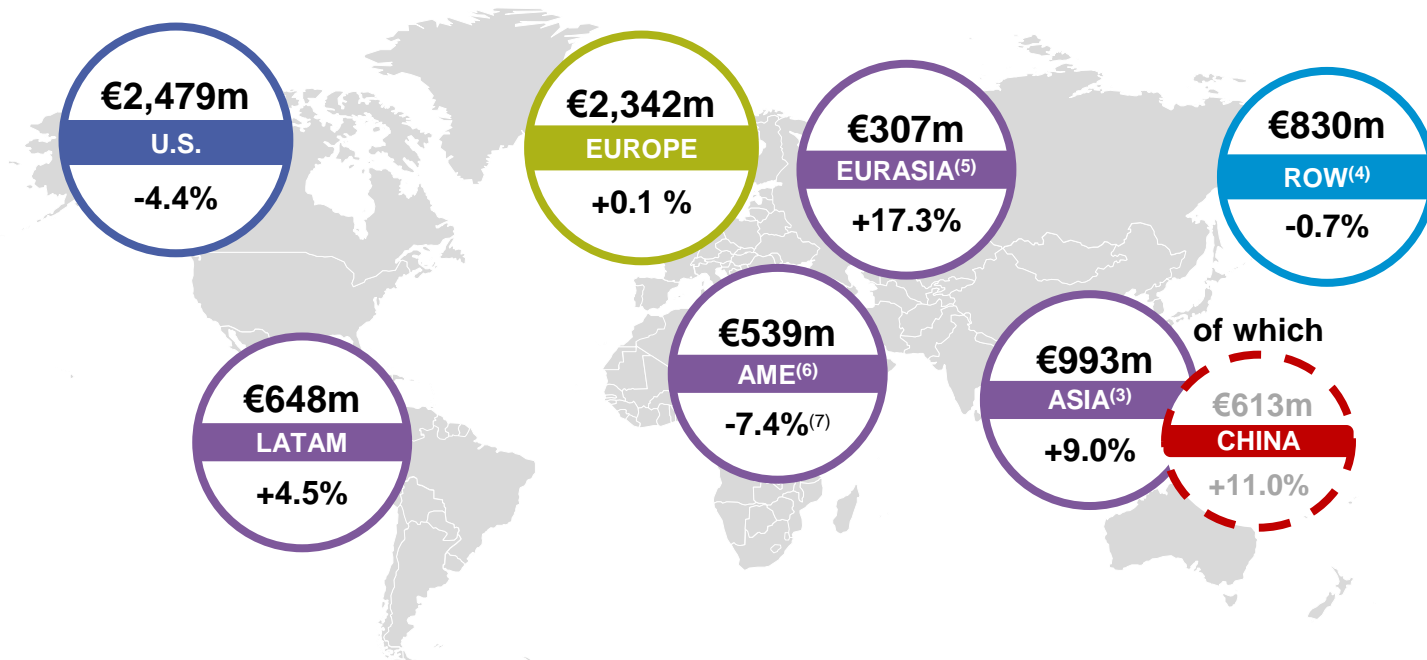
- CHC franchise sales up +4.1% to €1,115m
 - Growth demonstrated in all four key categories: Allergy Cough & Cold, Pain, Digestive Health and Nutritionals
- Emerging Markets sales up +10%
 - Growth primarily driven by Latin America
- Developed Markets sales up +0.8%
 - Allergy season and private label competition impacted performance of U.S. allergy franchise

Q2 2018 CHC Sales by Geography



Emerging Markets⁽¹⁾ Generated 31% of Company Sales in Q2 2018 with Solid Growth of +5.2%⁽²⁾

Geographic Breakdown of Q2 2018 Sales



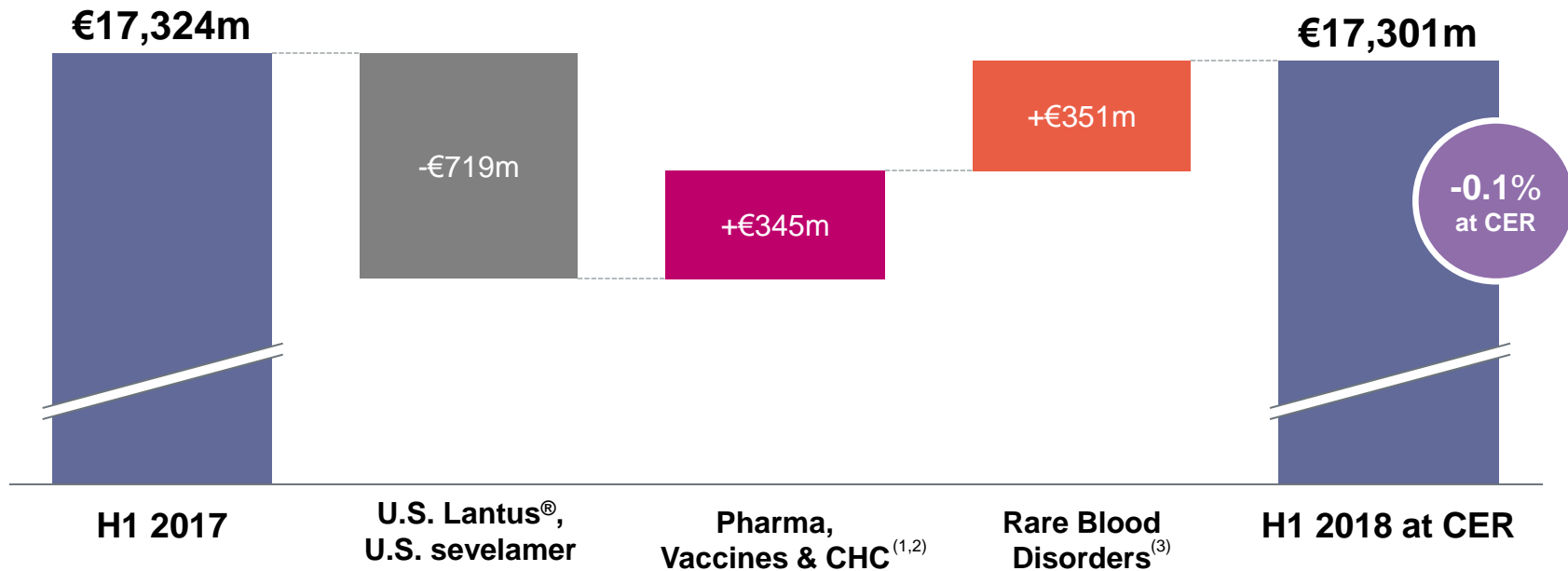
All growth at CER unless specified otherwise

- (1) World excluding U.S., Canada, Europe, Japan, South Korea, Australia, New Zealand and Puerto Rico
- (2) Pharmaceutical sales were up +8.9% at CER in Emerging Markets in Q2 2018
- (3) Includes China

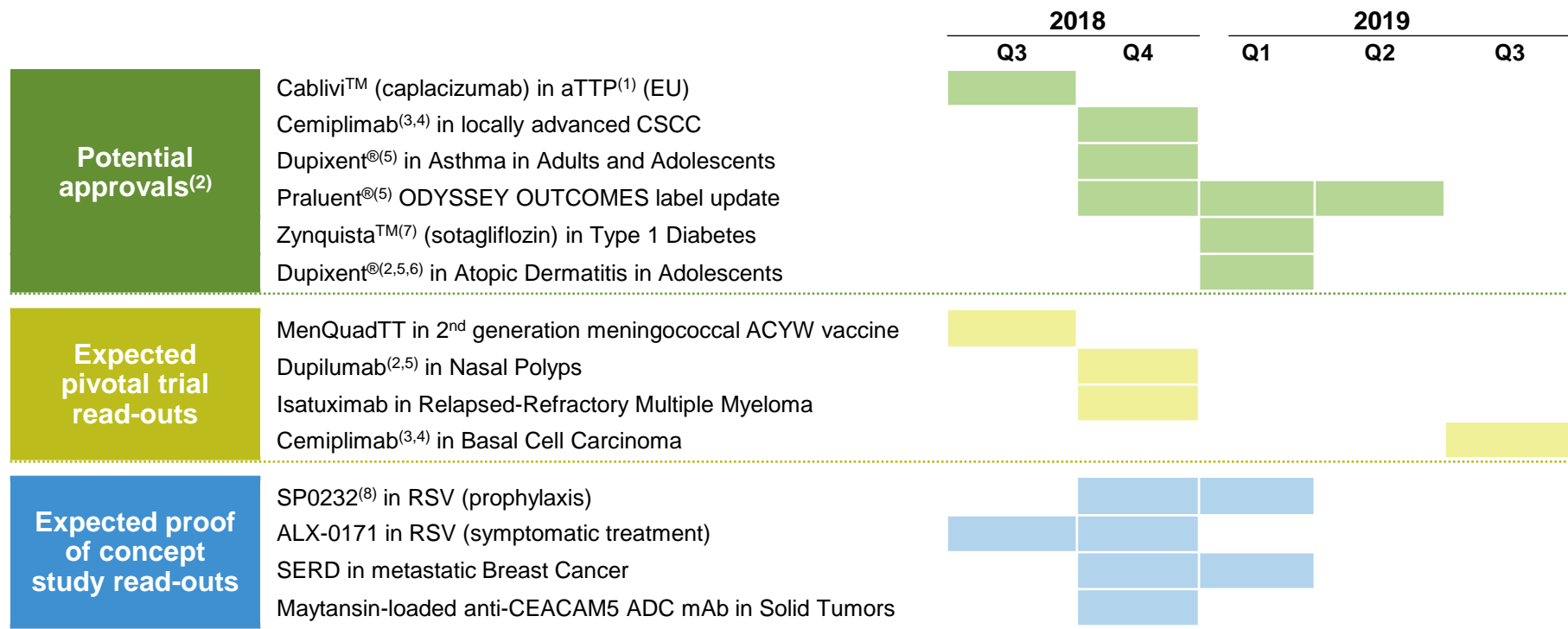
- (4) RoW: Japan, South Korea, Canada, Australia, New Zealand and Puerto Rico
- (5) Eurasia: Russia, Ukraine, Georgia, Belarus, Armenia and Turkey
- (6) AME: Africa and Middle East
- (7) Excluding Maphar deconsolidation in Morocco, AME Q2 2018 sales declined -5.0%; Pharmaceutical sales +2.2%

Impact from U.S. Lantus® and Sevelamer LoEs Peak in H1 2018 Ahead of Expected Progressive Growth Recovery

H1 2018 Company Sales



Several Potentially Significant Approvals for New Drugs and Additional Indications over the Next 12 Months



ADC: Antibody Drug Conjugate; CSCC: Cutaneous Squamous Cell Carcinoma; RSV: Respiratory Syncytial Virus; SERD: Selective Estrogen Receptor Degradator

- (1) Acquired thrombotic thrombocytopenic purpura
- (2) Table indicates first potential approval in the U.S. or EU
- (3) In collaboration with Regeneron; U.S. sales not consolidated
- (4) Also known as SAR439684 and REGN2810

- (5) In collaboration with Regeneron
- (6) Breakthrough designation granted, priority review pending
- (7) In collaboration with Lexicon
- (8) Also known as MDI8897, in collaboration with MedImmune



Jérôme Contamine
Executive Vice President,
Chief Financial Officer

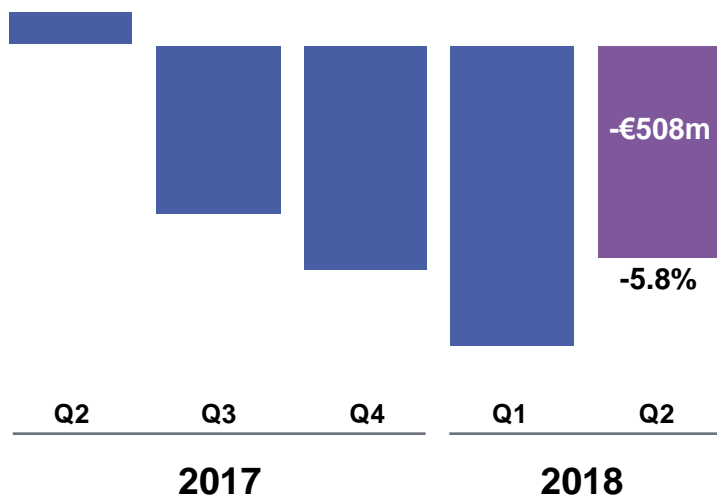


FINANCIAL RESULTS

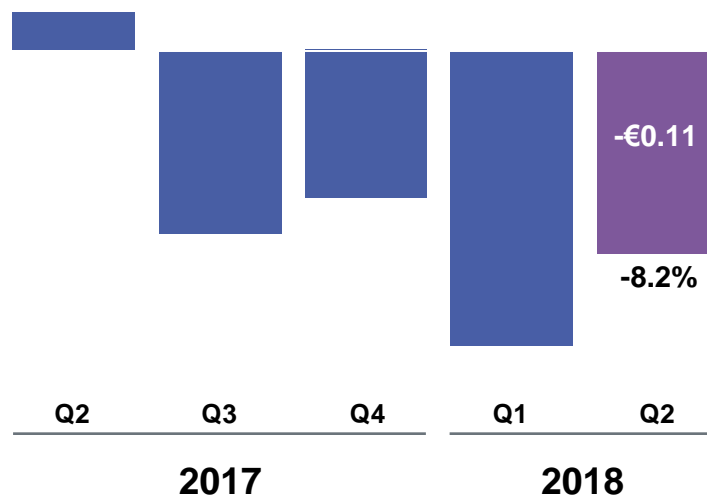
Currency Impact on Sales and EPS Diminished in Q2 and Expected to Continue to Ease Over the Remainder of 2018

Currency Impact

Company Sales⁽¹⁾



Business EPS



Business EPS Growth at CER Benefited from Improved Gross Margin and Lower Tax Rate in Q2 2018

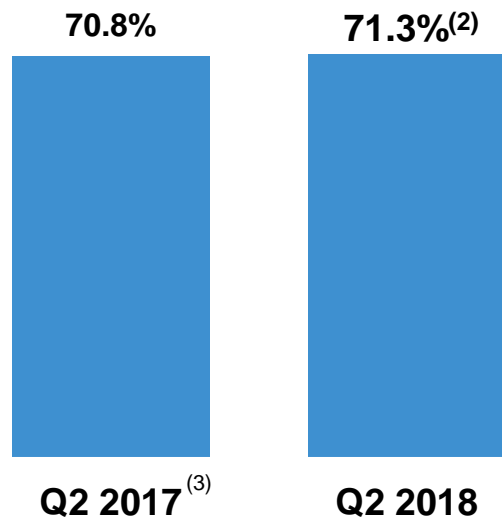
€m	Q2 2018	Q2 2017 ⁽¹⁾	% Change (reported €)	% Change (CER)
Net Sales	8,176	8,671	-5.7%	+0.1%
Gross Profit	5,830	6,143	-5.1%	+0.9%
<i>Gross Profit margin %</i>	71.3%	70.8%	-	-
Business Operating Income	2,092	2,297	-8.9%	-1.0%
<i>Business operating margin %</i>	25.6%	26.5%	-	-
<i>Effective tax rate</i>	22.0%	24.5%	-	-
Net Financial Income/(Expense)	(107)	(60)	-	-
Total Business Net Income	1,558	1,692	-7.9%	+0.4%
Average number of Shares	1,247.4	1,258.2	-	-
Business EPS	€1.25	€1.34	-6.7%	+1.5%

BOI Evolution Driven Primarily by U.S. LoEs and Investments in Growth Drivers

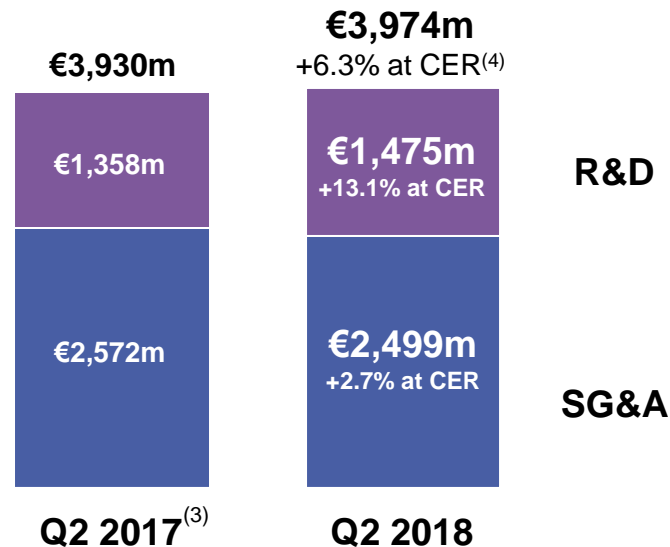
€m	Q2 2018	Q2 2017 ⁽¹⁾	% Change (CER)
Net Sales	8,176	8,671	+0.1%
Other revenues	305	270	+21.1%
Gross Profit	5,830	6,143	+0.9%
<i>Gross margin %</i>	<i>71.3%</i>	<i>70.8%</i>	
R&D	(1,475)	(1,358)	+13.1%
SG&A	(2,499)	(2,572)	+2.7%
Other current operating income & expenses	189	68	-
Share of profit/loss of associates	75	46	-
Minority interests	(28)	(30)	-
Business Operating Income	2,092	2,297	-1.0%
<i>Business operating margin</i>	<i>25.6%</i>	<i>26.5%</i>	

Q2 2018 Gross Margin Improved due to Favorable Product Mix while Investments in Late Stage Pipeline Accelerated

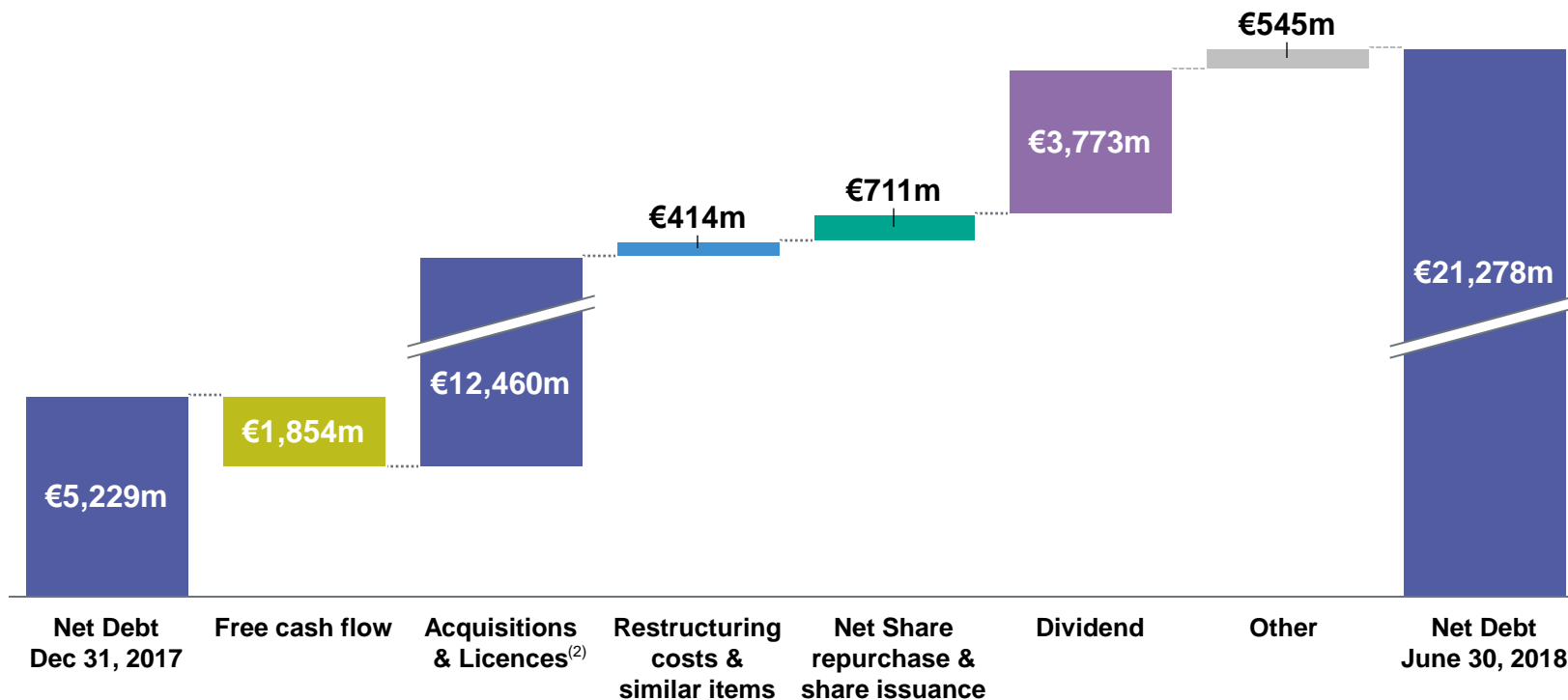
Gross Margin Ratio⁽¹⁾



Operating Expenses



Net Debt Evolution in H1 2018⁽¹⁾



FY 2018 Financial Guidance Confirms Return to Growth

FY 2018

SANOFI 

Business EPS

+3% to +5% at CER^(1,2)

FX impact on Business EPS

Approximately -6%⁽³⁾
based on July 2018 average exchange rates



Olivier Brandicourt
Chief Executive Officer



CLOSING REMARKS

Progress in H1 2018 Advances Sanofi to New Growth Phase Beginning in Second Half

- 1 Q2 performance in line with expectations
- 2 Impact from LoEs in the U.S. peaked in Q2
- 3 Dupixent® growth trajectory on track
- 4 Progress in building leadership in rare blood disorders
- 5 FY 2018 Business EPS guidance now up +3% to +5%⁽¹⁾



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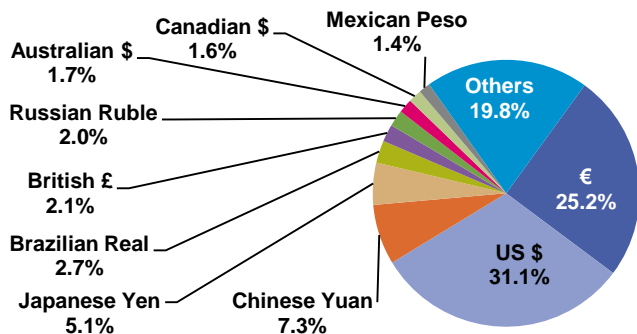
**APPENDICES
FINANCE**

2018 Currency Sensitivity and Q2 2018 Currency Exposure

2018 Business EPS Currency Sensitivity

Currency	Variation	Business EPS Sensitivity
U.S. Dollar	+ 0.05 USD/EUR	- EUR 0.10
Japanese Yen	+ 5 JPY/EUR	- EUR 0.01
Chinese Yuan	+ 0.2 CNY/EUR	- EUR 0.02
Brazilian Real	+ 0.4 BRL/EUR	- EUR 0.02
Russian Ruble	+ 10 RUB/EUR	- EUR 0.03

Currency Exposure on Q2 2018 Sales



Currency Average Rates

	Q2 2017	Q2 2018	% change
EUR/USD	1.10	1.19	+8.4%
EUR/JPY	122.15	130.15	+6.6%
EUR/CNY	7.54	7.60	+0.9%
EUR/BRL	3.54	4.30	+21.5%
EUR/RUB	62.87	74.02	+17.7%

Consolidated Income Statements

€ million	Q2 2018	Q2 2017 ⁽¹⁾	H1 2018	H1 2017 ⁽¹⁾
Net sales	8,176	8,671	16,074	17,324
Other revenues	305	270	533	519
Cost of sales	(2,720)	(2,886)	(5,265)	(5,671)
Gross profit	5,761	6,055	11,342	12,172
Research and development expenses	(1,475)	(1,358)	(2,755)	(2,667)
Selling and general expenses	(2,507)	(2,572)	(4,819)	(5,054)
Other operating income	298	113	323	173
Other operating expenses	(109)	(45)	(165)	(71)
Amortization of intangible assets	(541)	(487)	(999)	(990)
Impairment of intangible assets	(98)	(12)	(101)	(12)
Fair value remeasurement of contingent consideration	66	(64)	10	(100)
Restructuring costs and similar items	(416)	(245)	(607)	(364)
Other gains and losses, and litigation	(18)	(7)	(67)	(7)
Operating income	961	1,378	2,162	3,080
Financial expenses	(107)	(107)	(202)	(218)
Financial income	-	47	97	95
Income before tax and associates and joint ventures	854	1,318	2,057	2,957
Income tax expense	(110)	(276)	(297)	(612)
Share of profit/(loss) of associates and joint ventures	45	27	75	27
Net income excluding the exchanged/held-for-exchange Animal Health business	789	1,069	1,835	2,372
Net income/(loss) of the exchanged/held-for-exchange Animal Health business ⁽²⁾	1	(6)	-	4,421
Net income	790	1,063	1,835	6,793
Net income attributable to non-controlling interests	28	30	57	64
Net income attributable to equity holders of Sanofi	762	1,033	1,778	6,729
Average number of shares outstanding (million)	1,247.4	1,258.2	1,247.8	1,260.3
Earnings per share excluding the exchanged/held-for-exchange Animal Health business (in euros)	0.61	0.83	1.42	1.83
IFRS Earnings per share (in euros)	0.61	0.82	1.42	5.34

(1) Includes the effects of first-time application of IFRS 15 on revenue recognition.

(2) In 2017, net gain resulting from the divestment of the Animal Health business presented separately in accordance with IFRS 5, Non current assets held-for-sale and discontinued operations.

Reconciliation of Consolidated Net Income Attributable to Equity Holders of Sanofi to Business Net Income – Q2 2018

€ million	Q2 2018	Q2 2017 ⁽¹⁾	Change
Net income attributable to equity holders of Sanofi	762	1,033	(26.3%)
Amortization of intangible assets ⁽²⁾	541	487	
Impairment of intangible assets	98	12	
Fair value remeasurement of contingent consideration	(66)	64	
Expenses arising from the impact of business combinations on inventories	69	88	
Other expenses related to business combinations	8	-	
Restructuring costs and similar items	416	245	
Other gains and losses, and litigation ⁽³⁾	18	7	
Tax effect of items listed above:	(290)	(380)	
<i>Amortization & impairment of intangible assets</i>	<i>(153)</i>	<i>(167)</i>	
<i>Fair value remeasurement of contingent consideration</i>	<i>17</i>	<i>(25)</i>	
<i>Expenses arising from the impact of business combinations on inventories</i>	<i>(17)</i>	<i>(28)</i>	
<i>Other expenses related to business combinations</i>	<i>1</i>	<i>-</i>	
<i>Restructuring costs and similar items</i>	<i>(131)</i>	<i>(83)</i>	
<i>Other tax effects</i>	<i>(7)</i>	<i>(77)</i>	
Other tax items ⁽⁴⁾	(27)	111	
Share of items listed above attributable to non-controlling interests	-	-	
Restructuring costs of associates and joint-ventures, and expenses arising from the impact of acquisitions on associates and joint-ventures	30	19	
Animal Health items ⁽⁵⁾	(1)	6	
Business net income	1,558	1,692	(7.9%)
IFRS earnings per share⁽⁶⁾ (in euros)	0.61	0.82	

(1) Includes the effects of first-time application of IFRS 15 on revenue recognition.

(2) Of which related to amortization expense generated by the remeasurement of intangible assets as part of business combinations: €509 million in the second quarter of 2018 and €453 million in the second quarter of 2017.

(3) In 2018, separation costs for the European Generics business divestiture.

(4) In 2018, adjustments made to our preliminary analysis of the direct and indirect impacts of US tax reform. In 2017, relates to French 3% tax on dividends.

(5) In 2017, net gain resulting from divestment of the Animal Health business presented separately in accordance with IFRS 5, Non current assets held-for-sale and discontinued operations.

(6) Based on an average number of shares outstanding of 1,247.4 million in the second quarter of 2018 and 1,258.2 million in the second quarter of 2017.

Reconciliation of Consolidated Net Income Attributable to Equity Holders of Sanofi to Business Net Income – H1 2018

€ million	H1 2018	H1 2017 ⁽¹⁾	Change
Net income attributable to equity holders of Sanofi	1,778	6,729	(73.6%)
Amortization of intangible assets ⁽²⁾	999	990	
Impairment of intangible assets	101	12	
Fair value remeasurement of contingent consideration	(10)	100	
Expenses arising from the impact of business combinations on inventories	99	176	
Other expenses related to business combinations	10	-	
Restructuring costs and similar items	607	364	
Other gains and losses, and litigation ⁽³⁾	67	7	
Tax effect of items listed above:	(475)	(628)	
<i>Amortization & impairment of intangible assets</i>	(275)	(349)	
<i>Fair value remeasurement of contingent consideration</i>	11	(31)	
<i>Expenses arising from the impact of business combinations on inventories</i>	(23)	(56)	
<i>Other expenses related to business combinations</i>	-	-	
<i>Restructuring costs and similar items</i>	(183)	(126)	
<i>Other tax effects</i>	(5)	(66)	
Other tax items ⁽⁴⁾	(93)	111	
Share of items listed above attributable to non-controlling interests	(1)	(1)	
Restructuring costs of associates and joint-ventures, and expenses arising from the impact of acquisitions on associates and joint-ventures	74	43	
Animal Health items ⁽⁵⁾	-	(4,421)	
Business net income	3,156	3,482	(9.4%)
IFRS earnings per share ⁽⁶⁾ (in euros)	1.42	5.34	

(1) Includes the effects of first-time application of IFRS 15 on revenue recognition.

(2) Of which related to amortization expense generated by the remeasurement of intangible assets as part of business combinations: €934 million in the first half of 2018 and €919 million in the first half of 2017.

(3) In 2018, separation costs for the European Generics business divestiture.

(4) In 2018, adjustments made to our preliminary analysis of the direct and indirect impacts of US tax reform. In 2017, relates to French 3% tax on dividends.

(5) In 2017, net gain resulting from divestment of the Animal Health business presented separately in accordance with IFRS 5, Non current assets held-for-sale and discontinued operations.

(6) Based on an average number of shares outstanding of 1,247.4 million in the first half of 2018 and 1,260.3 million in the first half of 2017.

Change in Net Debt

€ million	H1 2018	H1 2017 ⁽¹⁾
Business net income	3,156	3,482
Depreciation, amortization and impairment of property, plant and equipment and software	591	604
Gains and losses on disposals of non-current assets, net of tax	(216)	(79)
Other non cash items	151	167
Operating cash flow before changes in working capital ⁽²⁾	3,682	4,174
Changes in working capital ⁽²⁾	(1,139)	(1,187)
Acquisitions of property, plant and equipment and software	(689)	(688)
Free cash flow ⁽²⁾	1,854	2,299
Acquisitions of intangible assets excluding software	(77)	(285)
Acquisitions of investments in consolidated undertakings including assumed debt	(12,872)	(274)
Restructuring costs and similar items paid	(414)	(438)
Proceeds from disposals of property, plant and equipment, intangible assets and other non-current assets net of tax	489	313
Issuance of Sanofi shares	19	99
Dividends paid to shareholders of Sanofi	(3,773)	(3,710)
Acquisition of treasury shares	(730)	(1,698)
Transactions with non-controlling interests including dividends	(18)	(48)
Foreign exchange impact	(219)	290
Net cash-flow from the swap between BI - CHC and Sanofi Animal Health business	5	4,349
Other items	(313)	(154)
Change in net debt	(16,049)	743

Simplified Consolidated Balance Sheet – H1 2018

ASSETS € million	Jun 30, 2018	Dec 31, 2017 ⁽¹⁾	LIABILITIES & EQUITY € million	Jun 30, 2018	Dec 31, 2017 ⁽¹⁾
			Equity attributable to equity holders of Sanofi	56,197	58,070
			Equity attributable to non-controlling interests	164	169
			Total equity	56,361	58,239
			Long-term debt	22,788	14,326
Property, plant and equipment	9,470	9,579	Non-current liabilities related to business combinations and to non-controlling interests	1,018	1,026
Intangible assets (including goodwill)	67,264	53,344	Provisions and other non-current liabilities	8,949	9,154
Non-current financial assets & investments in associates and deferred tax assets	10,575	10,502	Deferred tax liabilities	3,784	1,605
Non-current assets	87,309	73,425	Non-current liabilities	36,539	26,111
			Accounts payable & Other current liabilities	13,004	13,845
Inventories, accounts receivable and other current assets	16,443	16,039	Current liabilities related to business combinations and to non-controlling interests	450	343
Cash and cash equivalents	7,493	10,315	Short-term debt and current portion of long-term debt	6,153	1,275
Current assets	23,936	26,354	Current liabilities	19,607	15,463
Assets held for sale or exchange	1,533	34	Liabilities related to assets held for sale or exchange	271	-
TOTAL ASSETS	112,778	99,813	TOTAL LIABILITIES & EQUITY	112,778	99,813



APPENDICES RESEARCH & DEVELOPMENT

R&D Pipeline – New Molecular Entities(*)

Phase 1 (Total:16)		Phase 2 (Total:13)		Phase 3 (Total:8)	Registration (Total:3)
SAR439794 TLR4 agonist Peanut Allergy	SAR228810 Anti-protofibrillar AB mAb Alzheimer's Disease	SAR440340 (**) Anti-IL33 mAb Asthma	ST400 (8) ZFN Gene Editing Technology Beta thalassemia	isatuximab Anti-CD38 mAb 3L Relapsing Refractory MM (ICARIA)	cemiplimab (**) PD-1 inhibitor mAb Advanced CSCC (U.S./EU)
SAR408701 Maytansin-loaded anti-CEACAM5 mAb Solid Tumors	SAR442168 (4) BTK inhibitor Multiple Sclerosis	SAR156597 IL4/IL13 bi-specific mAb Systemic Sclerosis	SAR422459 ABCA4 gene therapy Stargardt Disease	avaulgucosidase alfa Neo GAA Pompe Disease	Zynquista ™(**) Oral SGLT-1&2 inhibitor Type 1 Diabetes (U.S./EU)
SAR439459 anti-TGFβ mAb Advanced Solid Tumors	UshStat ® Myosin 7A gene therapy Usher Syndrome 1B	GZ389988 TRKA antagonist Osteoarthritis	SAR425899 GLP-1/GCG dual agonist Obesity/Overweight in T2D	venglustat Oral GCS inhibitor ADPKD(10)	Cablivi ™ Bivalent anti-vWF Nanobody acquired Thrombotic Thrombocytopenic Purpura (EU)
REGN3767 (1) Anti LAG-3 mAb Advanced Cancers	SAR438335 GLP-1/GIP dual agonist Type 2 Diabetes	Combination ferroquine / OZ439 (**) Antimalarial	SAR407899 rho kinase Microvascular Angina	fitusiran siRNA targeting anti-thrombin Hemophilia A and B	
REGN4659 (1) Anti-CTLA-4 mAb Cancer	SAR440181 (5)(**) Myosin activation Dilated Cardiomyopathy	ALX0171 Anti RSV Nanobody Respiratory Syncytial Virus	HIV Viral vector prime & rgp120 boost vaccine	sutimlimab (11) Anti Complement C1s mAb Cold Agglutinin Disease	
REGN4018 (1) Anti MUC16-CD3 bispecific mAb Ovarian Cancer	SAR247799 S1P1 agonist Cardiovascular indication	olipudase alfa rASM Acid Sphingomyelinase Deficiency(6)	SP0232 (9) mAb(**) Respiratory syncytial virus Monoclonal Antibody	SAR341402 Rapid acting insulin Type 1/2 Diabetes	
SAR439859 SERD Metastatic Breast Cancer	Herpes Simplex Virus Type 2 HSV-2 vaccine	SAR339375 (7) miRNA-21 Alport Syndrome		efpeglenatide (**) Long-acting GLP-1 agonist Type 2 Diabetes	
BIVV001 (2) rFVIIIIFc – vWF – XTEN(3) Hemophilia A	Respiratory syncytial virus Infants Vaccines			mavacamten (12)(**) Myosin inhibitor Obstructive Hypertrophic Cardiomyopathy	

R Registrational Study (other than Phase 3)

O Opt-in rights products for which rights have not been exercised yet

- (1) Regeneron product for which Sanofi has opt-in rights
- (2) Sanofi Product for which Sobi has opt-in rights
- (3) Recombinant Coagulation Factor VIII Fc – von Willebrand Factor – XTEN Fusion protein
- (4) Also known as PRN2246
- (5) Also known as MYK491
- (6) Also known as Niemann Pick type B
- (7) Regulus product for which Sanofi has opt-in rights

- (8) Developed in collaboration with Sangamo
- (9) Also known as MEDI8897
- (10) Autosomal Dominant Polycystic Kidney Disease
- (11) Also Known as BIVV009
- (12) Also known as SAR439152 and MYK461
- (*) Data related to all studies published on clinicaltrials.gov
- (**) Partnered and/or in collaboration – Sanofi may have limited or shared rights on some of these products

 Immuno-inflammation	 MS & Neuro
 Oncology	 Diabetes
 Rare Diseases	 Cardiovascular & metabolism
 Rare Blood Disorders	 Vaccines

Additional Indications(*)

Phase 1 (Total:6)	Phase 2 (Total:16)	Phase 3 (Total:20)	Registration (Total:5)
SAR439459 + cemiplimab^(**) Anti-TGFβ mAb + PD-1 inhibitor mAb Advanced Solid Tumors	dupilumab^(**) Anti-IL4Rα mAb Eosinophilic Esophagitis	cemiplimab^(**) PD-1 inhibitor mAb 2L NSCLC	dupilumab^(**) Anti-IL4Rα mAb Asthma 6 - 11 years old
O cemiplimab^(**) + REGN3767⁽¹⁾ PD-1 inhibitor mAb + anti LAG-3 mAb Advanced Cancers	dupilumab^(**) Anti-IL4Rα mAb Grass Immunotherapy	venlustat Oral GCS inhibitor Fabry Disease	dupilumab^(**) Anti-IL4Rα mAb Nasal Polyposis
O cemiplimab^(**) + REGN4659⁽¹⁾ PD-1 inhibitor mAb + Anti-CTLA-4 mAb NSCLC	R sarilumab^(**) Anti-IL6R mAb Polyarticular Juvenile Idiopathic Arthritis	venlustat Oral GCS inhibitor Gaucher Type 3	Dupixent^{®(**)} dupilumab Atopic Dermatitis 12 – 17 years old
O cemiplimab^(**) + REGN4018⁽¹⁾ PD-1 inhibitor mAb + Anti-MUC16-CD3 bispecific mAb - Ovarian Cancer	sarilumab^(**) Anti-IL6R mAb Systemic Juvenile Arthritis	venlustat Oral GCS inhibitor Gaucher related Parkinson's Disease	Dupixent^{®(**)} dupilumab Atopic Dermatitis 6 – 11 years old
SAR439859 SERD + Palbociclib Metastatic Breast Cancer	SAR440340^(**) Anti-IL33 mAb COPD	mavacamten^{(9)(**)} Myosin inhibitor Non-Obstructive Hypertrophic Cardiomyopathy	Dupixent^{®(**)} dupilumab Atopic Dermatitis 6 months - 5 years old
sutimlimab⁽²⁾ Anti Complement C1s mAb Immune Thrombocytopenia	R cemiplimab^(**) PD-1 inhibitor mAb Advanced Basal Cell Carcinoma	Rabies VRVg Purified vero rabies vaccine	Dupixent^{®(**)} dupilumab Atopic Dermatitis 6 months - 5 years old
	isatuximab + cemiplimab^(**) Anti-CD38 mAb + PD-1 inhibitor mAb Relapsing Refractory MM	Adacel+ Tdap booster	cemiplimab^(**) PD-1 inhibitor mAb + ipilimumab 1L NSCLC
	isatuximab + cemiplimab^(**) Anti-CD38 mAb + PD-1 inhibitor mAb Advanced Malignancies	Shan 6 DTP-HepB-Polio-Hib Pediatric hexavalent vaccine	cemiplimab^(**) PD-1 inhibitor mAb + platinum based chemotherapy 1L NSCLC
		cemiplimab^(**) PD-1 inhibitor mAb 2L Cervical Cancer	cemiplimab^(**) PD-1 inhibitor mAb + platinum based chemotherapy 1L NSCLC
		isatuximab Anti-CD38 mAb 1L Newly Diagnosed MM (IMROZ)	isatuximab Anti-CD38 mAb 1L Newly Diagnosed MM (IMROZ)
			isatuximab Anti-CD38 mAb 1-3L Relapsing Refractory MM (IKEMA)
			Aubagio[®] teriflunomide Relapsing Multiple Sclerosis - Pediatric
			Lemtrada[®] alemtuzumab Relapsing Remitting Multiple Sclerosis - Pediatric
			Zynquista^{TM(**)} Oral SGLT-1&2 inhibitor Type 2 Diabetes
			Zynquista^{TM(**)} Oral SGLT-1&2 inhibitor Worsening Heart Failure in Diabetes
			Cerdelga[®] eliglustat Gaucher Type 1, switch from ERT - Pediatric
			Praluent^{®(**)} alirocumab LDL-C reduction - Pediatric
			Fluzone[®] QIV HD Quadrivalent inactivated Influenza vaccine - High dose
			Men Quad TT Advanced generation meningococcal ACYW conjugate vaccine
			Pediatric pentavalent vaccine DTP-Polio-Hib Japan
			dupilumab^(**) Anti-IL4Rα mAb Asthma 12y+ (U.S./EU)
			Praluent^{®(**)} alirocumab CV events reduction (U.S./EU)
			VaxiGrip[®] QIV IM Quadrivalent inactivated Influenza vaccine 6 - 35 months
			PR5i DTP-HepB-Polio-Hib Pediatric hexavalent vaccines (U.S.)
			Fluzone[®] 0.5 mL QIV Quadrivalent inactivated Influenza vaccine 6 months+

R Registrational study (other than Phase 3)
O Opt-in rights products for which rights have not been exercised yet

(1) Regeneron product for which Sanofi has opt-in rights
 (2) Also known as BIVV009
 (3) Also known as SAR439152 and MYK461
 (4) U.S. filing pending acceptance by FDA
 (*) Data related to all studies published on clinicaltrials.gov
 (***) Partnered and/or in collaboration - Sanofi may have limited or shared rights on some of these products

Immuno-inflammation
 Oncology
 Rare Diseases
 Rare Blood Disorders
 MS & Neuro
 Diabetes
 Cardiovascular & metabolism
 Vaccines

Expected Submission Timeline⁽¹⁾

NMEs

isatuximab anti-CD38 mAb 3L RRRM (ICARIA)	SAR341402 Rapid acting insulin Type 1/2 Diabetes - EU ⁽²⁾	avalglucosidase alfa Neo GAA Pompe Disease	olipudase alfa rhASM ASD ⁽⁴⁾	fitusiran siRNA inhibitor Hemophilia A/B	sutimlimab⁽⁵⁾ Anti Complement C1s mAb Cold Agglutinin Disease	venglustat Oral GCS inhibitor ADPKD ⁽⁶⁾	efpeglenatide^(**) Long acting GLP1-R agonist Type 2 Diabetes	GZ389988 TRKA antagonist Osteoarthritis	ALX0171 Anti RSV Nanobody Respiratory Syncytial Virus	SAR156597 IL4/IL13 bi-specific mAb Systemic Scleroderma	SAR228810 Anti-protobifibrillar AB mAb Alzheimer's Disease	SAR407899 rho kinase Microvascular Angina	SAR440340^(**) Anti-IL33 mAb Asthma	SAR422459 ABCA4 gene therapy Stargardt Disease	SP0232 mAbs^{(7)**} Respiratory syncytial virus	SAR425899 GLP-1/GCG dual agonist Obesity/Overweight in T2D	HIV Viral vector prime & rgp120 boost vaccine
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Additional Indications

2018	2019	2020	2021	2022 and beyond
Dupixent[®](**) dupilumab AD 12 – 17 years old	Dupixent[®](**) dupilumab AD 6 - 11 years old -	Zynquista[™](**) Oral SGLT-1&2 inhibitor Type 2 Diabetes – EU ⁽³⁾	sarilumab^(**) Anti-IL6R mAb Polyarticular Juvenile Idiopathic Arthritis	Aubagio[®] teriflunomide Relapsing MS – Ped.
	dupilumab^(**) Anti-IL4Rα mAb Nasal Polyposis Adult	Fluzone[®] QIV HD Quadrivalent inactivated Influenza vaccine - High dose	cemiplimab^(**) PD-1 inhibitor mAb 2L Cervical Cancer	Shan 6 DTP-HepB-Polio-Hib Pediatric hexavalent vaccine
	cemiplimab^(**) PD-1 inhibitor mAb Advanced BCC	Men Quad TT Adv. generation meningococcal U.S.: 2y+ & EU: Toddlers+	isatuximab Anti-CD38 mAb 1-3L RRRM (IKEMA)	isatuximab Anti-CD38 mAb (IMROZ) 1L Newly Diagnosed MM
		Pentacel[®] vIPV DTaP-IPV/Hib	cemiplimab^(**) PD-1 inhibitor mAb 1L NSCLC	cemiplimab^(**) PD-1 inhibitor mAb + platinum based chemotherapy 1L NSCLC
				Zynquista[™](**) Oral SGLT-1&2 inhibitor Worsening Heart Failure in Diabetes
			Adacel+ Tdap booster	Dupixent[®](**) dupilumab AD 6 months - 5 years old
			Pediatric pentavalent vaccine DTP-Polio-Hib (Japan)	sarilumab^(**) Anti-IL6R mAb Systemic Juvenile Arthritis
				dupilumab^(**) Anti-IL4Rα mAb Eosinophilic Esophagitis
				dupilumab^(**) Anti-IL4Rα mAb Asthma 6 - 11 years old
				venglustat Oral GCS inhibitor Fabry Disease
				venglustat Oral GCS inhibitor Gaucher Type 3
				Cerdelga[®] eliglustat Gaucher Type 1, switch from ERT – Pediatric EU
				venglustat Oral GCS inhibitor GrPD ⁽⁸⁾
				Praluent[®](**) alirocumab LDL-C reduction - Pediatric
				Rabies VRVg Purified vero rabies vaccine

(1) Excluding Phase 1 - Data related to all studies published on clinicaltrials.gov

(2) Submission strategy for the U.S. under evaluation

(3) Submission for the U.S. expected in 2020

(4) Acid Sphingomyelinase Deficiency

(5) Also known as BIVV009; Currently operating as separate entities.

(6) Autosomal Dominant Polycystic Kidney Disease
(7) Also known as MEDI8897
(8) Gaucher Related Parkinson's Disease
(**) Partnered and/or in collaboration – Sanofi may have limited or shared rights on some of these products

- Immuno-inflammation
- MS & Neuro
- Oncology
- Diabetes
- Rare Diseases
- Cardiovascular & metabolism
- Rare Blood Disorders
- Vaccines

Pipeline Movements Since Q1 2018

	Additions	Removals	
Registration	<p>Cablivi™ Bivalent anti-vWF Nanobody acquired Thrombotic Thrombocytopenic Purpura (EU)</p> <p>Praluent®(1) alirocumab CV events reduction (U.S. (1)EU)</p>		
Phase 3	<p>mavacamten(2)(**) Myosin inhibitor Obstructive Hypertrophic Cardiomyopathy</p>	<p>Zynquista™(1) SGLT 1 & 2 inhibitor Worsening Heart Failure in Diabetes</p>	
	<p>Praluent®(1) alirocumab LDL-C reduction - Pediatric</p>	<p>cemiplimab(1) PD-1 inhibitor mAb + ipilimumab 1L NSCLC</p>	
	<p>Cerdelga® eliglustat Gaucher disease Type 1, switch from ERT Pediatric</p>	<p>cemiplimab(1) PD-1 inhibitor mAb + platinum based chemotherapy 1L NSCLC</p>	
	<p>venglustat Oral GCS inhibitor ADPKD(3)</p>		
Phase 2	<p>dupilumab(1) Anti-IL4Ra mAb Grass Immunotherapy</p>	<p>ST400(4) ZFN Gene Editing Technology Beta thalassemia</p>	<p>R SAR566658 Maytansin-loaded anti-CA6 mAb Triple Negative Breast Cancer</p>
	<p>SAR440340(1) Anti-IL33 mAb COPD</p>	<p>mavacamten(2)(**) Myosin inhibitor Non-Obstructive Hypertrophic Cardiomyopathy</p>	<p>Tuberculosis Recombinant subunit vaccine</p>
	<p>ALX0171 Anti RSV nanobody Respiratory Syncytial Virus</p>	<p>cemiplimab(1) PD-1 inhibitor mAb 2L NSCLC</p>	
Phase 1	<p>O REGN4659(5) Anti-CTLA-4 mAb Cancer</p>	<p>O cemiplimab(1) + REGN4659(5) PD-1 inhibitor mAb + Anti-CTLA-4 mAb NSCLC</p>	
	<p>O REGN4018(5) Anti MUC16-CD3 bispecific mAb Ovarian Cancer</p>	<p>O cemiplimab(1) + REGN4018(5) PD-1 inhibitor mAb + Anti MUC16-CD3 bispecific mAb - Ovarian Cancer</p>	

R&D Pipeline Summary – Total Projects⁽¹⁾

	Phase 1	Phase 2	Phase 3	Registration	TOTAL
Immuno-inflammation	1	10	5	1	17
Oncology	11	4	7	1	23
Rare Diseases	0	4	3	0	7
Rare Blood Disorders	2	1	2	1	6
Multiple Sclerosis and Neurology	3	2	2	0	7
Diabetes	1	1	4	1	7
Cardiovascular Diseases	2	2	2	1	7
Vaccines	2	5	3	3	13
TOTAL	22	29	28	8	

51

36

87

Total Projects

Expected R&D Milestones

Products	Expected milestones	Timing
Praluent®	U.S. sBLA filing to include ODYSSEY OUTCOMES results ⁽¹⁾	Q3 2018
isatuximab	Start of Phase 3 in 1 st line Multiple Myeloma in SCT eligible patients (GMMG)	Q3 2018
Cablivi™ (caplacizumab)	U.S. FDA filing in acquired Thrombotic Thrombocytopenic Purpura	Q3 2018
venglustat	Start of Pivotal study in Autosomal Dominant Polycystic Kidney Disease	Q3 2018
MenQuadTT	Phase 3 results for prevention of Meningococcal Meningitis	Q3 2018
Dupixent®	U.S. FDA filing in Atopic Dermatitis in Adolescent patients	Q3 2018
Fluzone® QIV HD	Phase 3 results for prevention of Influenza	Q4 2018
cemiplimab	U.S. regulatory decision in locally advanced CSCC	Q4 2018
dupilumab	U.S. regulatory decision in Asthma in Adult/Adolescent patients	Q4 2018
dupilumab	Start of Phase 2b/3 trial in Chronic Obstructive Pulmonary Disease	Q4 2018
isatuximab	Phase 3 results in Multiple Myeloma in combination with PomDex (ICARIA)	Q4 2018
dupilumab	Phase 3 read-out in Nasal Polyps	Q4 2018
dupilumab	Start of Phase 3 trial in Eosinophilic Esophagitis	Q4 2018
efpeglenatide	Start of Phase 3 in Type 2 Diabetes as add-on to metformin vs dulaglutide	Q4 2018
efpeglenatide	Start of Phase 3 in Type 2 Diabetes as add-on to basal insulins	Q4 2018
alemtuzumab	Start of Phase 3 in Primary Progressive Multiple Sclerosis	H2 2018
Zynquista™ (sotagliflozin)	EU CHMP decision expected in Type 1 Diabetes	Q1 2019
cemiplimab	EU CHMP decision expected in Advanced Cutaneous Squamous Cell Carcinoma	Q1 2019